DOMAIN 1: ASSESMENT, DATA-BASED DECISION MAKING, AND ACCOUNTABILITY

School psychologist utilizes his/her knowledge of data-based decision making and accountability, diversity in development and learning, as well as research and program evaluation to assist staff with effective decision making regarding student needs.

Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)

1.1: Utilizes appropriate assessment and data collection methods.	School Psychologist uses assessment and data collection methods that are:	School Psychologist uses assessment and data collection methods that are:	School Psychologist uses assessment and data collection methods that are:	School Psychologist fulfills the criteria for Level 3 and additionally.
Rating:	Inappropriate for purpose and/or student, Or Are administered, scored, or interpreted incorrectly.	Appropriate for the student, and Administered, scored, and interpreted correctly. But are Limited in variety for the intended purpose, or Limited in individualization for the specific student(s).	Appropriate for the intended purpose, Appropriate and individualized for the specific student's cultural, linguistic and disability background, And Of sufficient variety for the intended purpose.	Applies evaluation data and finds to intervention, instruction, programming, and services through written reports, intervention plans, and meetings/conferences with parent and/or school staff.
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
1.2: Contributes to school- wide assessment and data-based practices for academic, social-	School Psychologist -Lacks knowledge about school-wide assessment	School Psychologist is -Responsive to opportunities to	School Psychologist contributes to school- wide assessment practices in a manner that meets	School Psychologist fulfills the criteria for Level 3 and additionally:

emotional, and behavioral	and data-based decision	contribute to school-wide	the expectations of the	-Serves as a member of
domains.	making practices,	assessment practices but	role/school(s).	school building level
		contributions are		teams (e.g., school
		insufficient to meet		improvement team,
	-Lacks knowledge about	expectations of	Example activities include:	intervention team, etc.),
Dating	the collection and use of	school(s)/role, and		or
Rating:	school-wide data, and/or		-Collects, or assists with	
			collection, of student data	
		-Involved in continued	to inform core curriculum	-Conducts a needs
	-Fails to take advantage of	professional growth and	and instructional	assessment to guide the
	opportunities to engage in	learning regarding school-	practices,	development and delivery
	school-wide assessment	wide practices.	p,	of building/district school-
	practices.			wide programs, or
			-Researches and helps	
			select assessments for	
			universal screening,	-Conducts evaluation of
				school-wide practices and
				programs to ensure effectiveness and guide
			-Summarizes universal	continuous
			screening and/or	improvements, or
			benchmarking data,	improvements) of
				-Assists with the
			-Applies data to curricular	development and/or
			decisions and/or	delivery of staff
			instructional practices.	professional development
				to support school-wide
				assessment practices.

Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
1.3: Contributes to progress monitoring and data-based decisions regarding intervention practices for academic, social-emotional, and behavioral domains. Part of the School Psychologist's role? Rating:	School Psychologist -Lacks knowledge about data-based problem solving practices, -Lacks knowledge about the collection and use of progress monitoring data, and/or -Fails to take advantage of opportunities to engage in progress monitoring practices.	School Psychologist is -Responsive to opportunities to contribute to progress monitoring and data- based decisions regarding intervention practices but contributions are insufficient to meet expectations of school(s)/role, and -Involved in continued professional growth and learning regarding progress monitoring and data-based decision making practices.	School Psychologist contributes to progress monitoring and data- based decisions regarding intervention practices in a manner that meets the expectations of the school(s)/role. Example activities include: -Collects, or assists with collection, of student progress monitoring data, -Researches and helps select assessments for progress monitoring, -Summarizes progress monitoring data, and	School Psychologist fulfills the criteria for Level 3 and additionally: -Serves as a member of student level teams (e.g., intervention team, problem solving team, etc.), -Conducts evaluation of intervention practices and programs to ensure effectiveness and guide continuous improvements, or -Conducts supplemental diagnostic assessments to assist in intervention selection, or

			-Applies progress monitoring data to intervention practices and decisions about need for additional services/supports.	-Assists with the development and/or delivery of staff professional development to support intervention practices.
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
1.4: Conducts special education evaluations to inform eligibility, service, and programming decisions.	School Psychologist conducts evaluations that are :	School Psychologist conducts evaluations that are:	School Psychologist conducts evaluations that are:	School Psychologist fulfills the criteria for Level 3 and additionally:
Ratings:	-Not compliant with MARSE – Michigan Administrative Rules for Special Education; and/or	-Compliant with minimum requirements of MARSE – Michigan Administrative Rules for Special Education.	-Compliant with minimum requirements of MARSE – Michigan Administrative Rules for Special Education.	-Effectively communicates evaluation findings to school staff through written reports and conferences, and/or
	-Inappropriate for the student being evaluated.	But are	-Appropriate for the student being evaluated, and	-Utilizes evaluation findings to inform accurate eligibility,

		 -Limited in appropriateness for the student being evaluated and/or -Limited in providing instructionally relevant information. 	-Informative for instructional and/or programming purposes.	placement, and service decisions.
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)

1.5: Utilizes technology as	School Psychologist	School Psychologist is	School Psychologist	School Psychologist fulfills
part of data-based			utilizes technology to	the criteria for Level 3 and
decision making practices.			meet the expectations of	additionally:
	-Lacks knowledge about	-Involved in continued	role and responsibilities.	
	the use of technological	professional growth and		
	tools and programs,	learning regarding the use		-Utilizes technological
		of technological tools and	Example activities include	tools and programs in
		programs, and/or		innovative ways to meet
Rating:	-Lacks the skills needed to		using technological tools	the needs of school(s)
	use technological tools		to	and/or enhance job
	and programs, and/or	-Knowledge and skill with		performance, or
		technological tools and		
		programs is insufficient to	-collect assessment data,	
	-Fails to engage in	meet expectations of	when appropriate,	-Provides mentoring and
	professional growth and	role/school(s).		coaching to colleagues
	learning to gain needed			regarding the use of
	knowledge and skills.		-score data,	technological tools and
				programs.
			-summarize data,	
			-graph data, and/or	
			-share data and findings	
			with others.	
1.6 Completes evaluations	Multiple evaluations	Few evaluations	Few evaluations	Completed all in a timely
in a timely manner.	completed past the	completed after	completed after	manner
	compliance due dates.	compliance due dates for	compliance due dates for	
			reasons outside the	

|--|

DOMAIN 1 NARRATIVE:

DOMAIN 2: INTERVENTIONS AND INSTRUCTIONAL SUPPORT TO DEVELOP ACADEMIC, SOCIAL, AND LIFE SKILLS

School psychologist utilizes his/her knowledge of intervention and instructional support, mental health, prevention, and response to assist with the development and delivery of services to students to improve learning and student outcomes.

Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
2.1: Contributes to school- wide curricular and instructional practices for academic, social- emotional, and behavioral domains.	School Psychologist -Lacks knowledge about curriculum and standards for academic, social-	School Psychologist is -Responsive to opportunities to contribute to school-wide	School Psychologist contributes to school- wide curricular and instructional practices in a manner that is consistent with the expectations of	School Psychologist fulfills the criteria for Level 3 and additionally: -Serves as a member of
	emotional, and behavioral domains -Lacks knowledge about	curriculum and instruction practices but contributions are insufficient to meet expectations of	the role/school(s). Example activities include	school building level teams (e.g., school improvement team, intervention team, etc.),
Rating:	instructional strategies and approaches for academic, social- emotional, and behavioral domains, and/or -Fails to take advantage of	role/school(s), and -Involved in continued professional growth and learning regarding curriculum and instruction for academic, social-	 -Researches and helps select instructional strategies, approaches, or programs, -Assists staff in learning and implementing new 	Or -Conducts evaluation of school-wide practices and programs to ensure effectiveness and guide
	opportunities to engage in continued professional growth and learning.	emotional, or behavioral domains.	instructional strategies, approaches, or programs,	continuous improvements, or

			-Assists in the collection of information about implementation integrity. -Assists with student safety and bullying activities.	-Assists with the development and/or delivery of staff professional development to support school-wide practices.
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
2.2: Contributes to intervention practices for academic, social- emotional, and behavioral domains.	School Psychologist -Lacks knowledge about intervention strategies	School Psychologist is -Responsive to opportunities to	School Psychologist contributes to intervention practices in a manner that meets the expectations of the role/school(s).	School Psychologist fulfills the criteria for Level 3 and additionally
Rating:	and practices, - Fails to take advantage of opportunities to	contribute to intervention practices but contributions are insufficient to meet expectations of	Example activities include: - Researches and helps	-Serves as a member of student level teams (e.g., intervention team, problem solving team, etc.), or
	engage in continued professional growth and learning.	school(s)/role, and -Involved in continued professional growth and learning regarding intervention practices.	select intervention strategies and approaches for school(s), -Helps develop intervention plans for individual students or small groups of students,	-Conducts evaluation of intervention practices and programs to ensure effectiveness and guide continuous improvements, or

			-Applies progress monitoring data to intervention practices and decisions about need for additional services/supports. -Assists staff in learning and	-Assists with the development and/or delivery of staff professional development to support intervention practices.
			implementing new intervention strategies, approaches, or programs,	
			-Provides intervention services to individual students or small groups, or	
			-Assists in the collection of information about implementation integrity.	
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
2.3: Contributes to crisis response and intervention practices.	School Psychologist	School Psychologist is	School Psychologist contributes to crisis response and intervention	School Psychologist fulfills the criteria for Level 3 and additionally
	-Lacks knowledge about crisis response and	-Responsive to opportunities to	practices in a manner that meets the expectations of	
	intervention practices	contribute to crisis response and intervention practices but	the role/school(s).	-Conducts evaluation of crisis response and intervention practices to
2.3: Contributes to crisis response and intervention	School Psychologist -Lacks knowledge about crisis response and	School Psychologist is -Responsive to opportunities to contribute to crisis	information about implementation integrity. Effective (3) School Psychologist contributes to crisis response and intervention practices in a manner that	School Psychologist f the criteria for Level additionally -Conducts evaluation

Rating:	- Fails to take advantage	contributions are	Example activities include	assess effectiveness and
	of opportunities to	insufficient to meet		guide continuous
	engage in continued	expectations of		improvements, or
	professional growth and	school(s)/role, and	- Assists in the	
	learning.		development of crisis	
			response and intervention	-Assists with the
		-Involved in continued	plans,	development and/or
		professional growth and		delivery of staff
		learning regarding crisis		professional development
		response and	-Participates in school-	on crisis response and
		intervention.	wide crisis response and	intervention, or
			intervention training,	
				-Collaborates with
			-Provides crisis	community agencies to
			intervention services to	provide coordinated
			students, staff, and	response and services to
			community.	crisis situations.

Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
2.4: Utilizes information about student background and characteristics to	School Psychologist	School Psychologist	School Psychologist	School Psychologist fulfills the criteria for Level 3 and additionally:
inform instruction, intervention, and service delivery decisions.	-Lacks an understanding of the influence of factors such as culture, linguistic,	-Is involved in continued professional growth regarding student	-Demonstrates an understanding of the influence of diversity	-Assists with the
Rating:	socioeconomic status, gender or gender identity, national origin, religion, disability, health status on student learning and	diversity and academic, social-emotional, and behavioral outcomes.	factors through recommended strategies, interventions, and/or programming, and	Assists with the development and/or delivery of staff professional development on student diversity, or
	behavior.	But practices:	-Knowledge and skills	-Provides mentoring and
	 Fails to take advantage of opportunities to engage in continued professional growth and learning. 	-Demonstrate limited application of this knowledge to instructional practices and programming/service	meet the expectations of the role and school(s) population.	coaching to colleagues regarding issues of diversity and student learning, or
		delivery.		-Applies knowledge in innovative ways to assist students, schools, and/or
				corporation. For example, addressing issues of
				disproportionality in special education

		identification or
		suspension/expulsion
		data.

DOMAIN 2 NARRATIVE: _____

DOMAIN 3: CONSULTATION AND COLLABORATION

School psychologist utilizes his/her knowledge of school-wide practices to promote learning as well as consultation and collaboration to assist staff in creating and maintaining effective learning environments.

Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
3.1: Engages in consultation and collaboration with school staff.	School Psychologist -Lacks knowledge and skills about effective	School Psychologist -Is involved in continued professional growth	School Psychologist effectively engages in consultation and collaboration with school staff in a manner that meets the expectations of the	School Psychologist fulfills the criteria for Level 3 and additionally:
Rating:	consultation strategies and practices, and/or - Fails to take advantage	regarding consultation and collaboration strategies,	role/school(s). Example activities include	-Assists with the development and/or delivery of staff professional development on collaboration and
	of opportunities to engage in continued professional growth and learning.	However individual's practices: -Demonstrate limited application of knowledge	- Assists teachers with identifying concerns to target through intervention practices,	consultation, or -Provides mentoring and coaching to colleagues

1		and chills to avagated	-Supports teachers with	regarding consultation
		and skills to expected	intervention implementation	regarding consultation
		roles and responsibilities.	through coaching, providing	strategies, or
			feedback, modeling, etc.,	
			recuback, modeling, etc.,	
			-Works well with others as part of a team (e.g., intervention team, problem solving team, multidisciplinary team, case conference committee) and/or	-Applies knowledge in innovative ways to assist students, schools, and/or corporation. For example, designing a process for collaborative team meetings.
			-Utilizes facilitation and conflict resolution skills and strategies.	
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
3.2: Engages in	School Psychologist	School Psychologist	School Psychologist	School Psychologist fulfills
3.2: Engages in consultation and	School Psychologist	School Psychologist	School Psychologist effectively engages in	
	School Psychologist	School Psychologist		School Psychologist fulfills
consultation and	School Psychologist -Lacks knowledge about	School Psychologist -Is involved in continued	effectively engages in	School Psychologist fulfills the criteria for Level 3 and
consultation and collaboration with parents and families.		-ls involved in continued	effectively engages in consultation and	School Psychologist fulfills the criteria for Level 3 and
consultation and collaboration with parents	-Lacks knowledge about effective consultation		effectively engages in consultation and collaboration with parents	School Psychologist fulfills the criteria for Level 3 and
consultation and collaboration with parents and families.	-Lacks knowledge about effective consultation strategies and practices,	-Is involved in continued professional growth	effectively engages in consultation and collaboration with parents and families in a manner	School Psychologist fulfills the criteria for Level 3 and additionally
consultation and collaboration with parents and families.	-Lacks knowledge about effective consultation	-Is involved in continued professional growth regarding consultation and collaboration	effectively engages in consultation and collaboration with parents and families in a manner that meets the	School Psychologist fulfills the criteria for Level 3 and additionally - Assists with the
consultation and collaboration with parents and families.	-Lacks knowledge about effective consultation strategies and practices,	-Is involved in continued professional growth regarding consultation	effectively engages in consultation and collaboration with parents and families in a manner that meets the expectations of the	School Psychologist fulfills the criteria for Level 3 and additionally - Assists with the development and/or
consultation and collaboration with parents and families.	-Lacks knowledge about effective consultation strategies and practices, and/or	-Is involved in continued professional growth regarding consultation and collaboration	effectively engages in consultation and collaboration with parents and families in a manner that meets the expectations of the	School Psychologist fulfills the criteria for Level 3 and additionally - Assists with the development and/or delivery of staff
consultation and collaboration with parents and families.	 -Lacks knowledge about effective consultation strategies and practices, and/or - Fails to take advantage 	-Is involved in continued professional growth regarding consultation and collaboration strategies,	effectively engages in consultation and collaboration with parents and families in a manner that meets the expectations of the role/school(s).	School Psychologist fulfills the criteria for Level 3 and additionally - Assists with the development and/or delivery of staff professional development on collaboration and
consultation and collaboration with parents and families.	 -Lacks knowledge about effective consultation strategies and practices, and/or - Fails to take advantage of opportunities to 	-Is involved in continued professional growth regarding consultation and collaboration strategies, However, individual's	effectively engages in consultation and collaboration with parents and families in a manner that meets the expectations of the	School Psychologist fulfills the criteria for Level 3 and additionally - Assists with the development and/or delivery of staff professional development on
consultation and collaboration with parents and families.	 -Lacks knowledge about effective consultation strategies and practices, and/or - Fails to take advantage 	-Is involved in continued professional growth regarding consultation and collaboration strategies,	effectively engages in consultation and collaboration with parents and families in a manner that meets the expectations of the role/school(s).	School Psychologist fulfills the criteria for Level 3 and additionally - Assists with the development and/or delivery of staff professional development on collaboration and

	professional growth and learning	-Demonstrate application of this knowledge to expected roles and responsibilities	 Discusses parent concerns and provides suggestions for strategies to use at home, Clearly explains assessment data and intervention strategies, 	 Provides mentoring and coaching to colleagues regarding consultation strategies, or Applies knowledge in innovative ways to assist students, families, schools, and community or Conducts professional development for community agencies and providers.
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
3.3: Engages in consultation and	School Psychologist	School Psychologist	School Psychologist effectively engages in	School Psychologist fulfills the criteria for Level 3 and
collaboration with			consultation and	additionally
community agencies and	-Lacks knowledge about	-Is involved in continued	collaboration with	
providers.	effective consultation	professional growth	community agencies in a manner that meets the	
	strategies and practices, and/or	regarding consultation		-Assists with the development and/or

Rating:	- Fails to take advantage of opportunities to engage in continued professional growth and learning.	and collaboration strategies, However individual's practices do not -Demonstrate application of this knowledge to expected roles and responsibilities	expectations of the role/school(s). Example activities include -Contacts community providers to obtain information needed for instructional programming, -Clearly explains school procedures for services and practices,	delivery of staff professional development on collaboration and consultation, or -Provides mentoring and coaching to colleagues regarding consultation strategies, or -Applies knowledge in innovative ways to assist students, families, schools, and community, or
		-Refers students and families to community providers for needed services,	-Conducts professional development for community agencies and providers	
			-Communicates with community providers in a clear and ethical manner.	

DOMAIN 3 NARRATIVE: _____

DOMAIN 4: LEADERSHIP

School psychologist develops and sustains\ professional involvement and leadership to ensure the continued learning and effective school psychological services to schools, families, and students.

Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
4.1: Seeks professional growth and learning opportunities to advance	School Psychologist	School Psychologist	School Psychologist	School Psychologist fulfills the criteria for Level 3 and additionally
own knowledge and skill.	-Fails to seek or take advantage of	-Attends mandatory professional learning	-Responds well to constructive feedback,	Deflects gritiselly on even
Rating:	opportunities to engage in professional learning,	events		-Reflects critically on own skills and identifies
	and/or	But does not:	-Utilizes feedback to identify areas for professional growth,	professional learning needs, or
	-Fails to respond to feedback from supervisor(s) regarding	-Respond to constructive feedback,	-Initiates attendance at	-Shares newly learned knowledge and practices
	the need for professional learning.		optional professional learning events,	with colleagues and school staff, or
		-Demonstrate application of knowledge/skill		
		addressed in professional learning events, or	-Engages in professional reading of current research and practice,	-Seeks opportunities to provide professional learning sessions for colleagues and school staff.
			-Demonstrates application of knowledge/skills	

		-Initiate attendance at optional professional learning events.	addressed in attended professional learning events.	
Indicator	Ineffective (1)	Minimally Effective (2)	Effective (3)	Highly Effective (4)
4.2: Contributes to School and/or Profession of School Psychology	School Psychologist	School Psychologist	School Psychologist	School Psychologist fulfills the criteria for Level 3 and additionally
	-Rarely or never contributes ideas to	-Responds to direct requests for involvement	-Contributes ideas and expertise to improve the	
Rating:	improve school, district, or cooperative efforts,	in activities outside the typical school day or professional advancement activities.	functioning of the school, district, or cooperative, or	-Assumes leadership positions in professional organizations or school or district committees, or
	-Rarely participates in activities that occur		-Participates in activities focused on improving the	
	outside the typical school day hours,	But does not	procedures and practices of the school, district, or cooperative,	-Mentors school psychology practicum students and interns.
	-Little or no involvement in activities designed to	-Initiate involvement in such activities.		

	advance the professional practice of school psychologists.		-Maintains membership in professional organizations and participates in sponsored activities.	
4.3: Advocates for student success	School Psychologist	School Psychologist	School Psychologist	School Psychologist fulfills the criteria for Level 3 and additionally
Rating:	-Demonstrates limited commitment to the growth and learning of students.	-Demonstrates a concern about student failure or lack of progress	-Demonstrates a concern for student learning and outcomes by advocating for a change in instruction and services when	-Provides support and mentoring to colleagues who are less likely to
	-Accepts student failure and lack of growth and	But does not	needed,	advocate on the behalf of students, or
	doesn't advocate for a change in instruction or services.	-Advocate for student needs.	-Advocates in a respectful and effective manner.	-Seeks systems level changes that will benefit all students and families.

DOMAIN 4 NARRATIVE:

Employee Effectiveness Rubric (EER)

Standar	rds	Rating	Weight		Weighted Rating	
Domain 1: Asses Data-based Deci Making, and Acc	sion		X 0.250			
Domain 2: Interve Instructional Sup Develop Academ and Life Skills	port to		X 0.250			
Domain 3: Consu Collaboration	ultation and		X 0.250			
Domain 4: Leade	ership		X 0.250			
Final EER Score						
School Psychologist	Ineffective		inimally ffective	Effective	Highly Effective	
	0-1.99	2.	2.63	2.64-3.59	3.6-4	

Employee Signature:	Administrator Signature:
Date:	Date:

Ratings have been discussed between administrator and school psychologist. Signature indicates that the rating and evaluation has been shared and discussed, but does not necessarily indicate agreement.

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